



Federal Acquisition Service

April , 2020

(b) (4)
McKinsey & Company, Inc. Washington DC
1200 19th St NW STE 1100
Washington DC 20036-2412

Dear (b) (4) :

Thank you for your letter dated December 20, 2019, in which you submitted an updated proposal to the General Services Administration (GSA), and for the supplemental information that you submitted on January 17, 2020 and February 22, 2020.

Having carefully considered the documentation provided by McKinsey to date, I have concluded that the documentation is not sufficient to establish that McKinsey's proposed prices are fair and reasonable. As a result, GSA is cancelling Contract Numbers GS-10F-0118S and GS-35F-646GA in accordance with GSAR 552.238-73, Cancellation (SEP 1999). This letter will serve as written notice of the cancellations. The cancellations will take effect 30 calendar days after your receipt of this letter.

If you have any questions, please contact me at 212-577-8685.

Sincerely,

Ray Mojica

Contracting Officer